

Report To: Partnerships Scrutiny Committee

Date of Meeting: 18 July 2013

Lead Member / Officer: Leader/Head of Business Planning and Performance

Report Author: Performance and Planning Officer

Title: The BIG Plan – Update on Performance

1. What is the report about?

1.1 The purpose of this report is to update Partnerships Scrutiny Committee on the performance of the Local Service Board (LSB) and partners in delivering The BIG Plan: Part I, 2011-14. This report provides a 'Summary Exceptions Report', supported by more detailed chapters for each of The BIG Plan's eight outcomes.

2. What is the reason for making this report?

2.1 To provide information regarding the delivery of The BIG Plan.

3. What are the Recommendations?

That the Committee considers the contents of the report and provides observations in accordance with its powers to monitor the delivery of the Plan and its outcomes.

4. Report details.

4.1 Denbighshire The BIG Plan: 2011-14 is the plan driving Partnership working in Denbighshire. The BIG Plan is being delivered collaboratively by partner agencies. The Local Service Board is accountable for The BIG Plan, and holds partner agencies (including Betsi Cadwaladr University Health Board (BCUHB), the third sector, NW Police, NW Fire and Rescue Service, Public Health Wales, Denbighshire County Council¹) responsible for implementing action plans to deliver The BIG Plan and its eight outcomes.

4.2 This report provides exceptions information for each outcome, allowing Members to focus on areas of weakness. The report also contains information about what is going well. More detailed information about each outcome is available from the Partnerships and Communities Team. The performance report attached details partners' performance in relation to the entire BIG Plan. Our ability and experience in reporting on an entire single integrated plan is unique in Wales.

¹ Please note this list is not exhaustive.

- 4.3 The performance report is a technical document. The Strategic Partnership Board will consider the content of the report, make necessary changes and sign off the overall evaluations on 24 July 2013.
- 4.4 The indicators of success the BIG Plan is seeking to improve reflect long term, intractable problems. In some cases indicators have improved, many others have stayed the same. This is not cause for concern and is expected. More actions have become green since the report submitted to Scrutiny in December 2012.
- 4.5 Partners now have less than one year to deliver The BIG Plan Part I. Areas requiring greater focus and attention, include:
- Improving outcomes for people in Rhyl, which are still generally worse than the rest of the county. Intervention is still required (and is planned) in respect of Rhyl Town Centre.
 - Continuing to provide integrated support for vulnerable families
 - Assessing needs in rural areas requires more focussed attention and is featuring strongly in community needs assessment work for The BIG Plan Part II
 - Addressing health inequalities in areas of deprivation and increasing smoking cessation
 - Mapping and improving basic skills for children, young people and adults
 - Continuing to deliver the LSB's projects to improve our local economy
- 4.6 Overall, there are no major obstacles to delivering The BIG Plan Part I and we are confident that it will be delivered.
- 4.7 Significant work is already underway to inform the development of The BIG Plan Part II, which will commence in 2014. This work includes: community needs assessment; engagement and consultation; action planning and partnership structures; and product design.

5. How does the decision contribute to the Corporate Priorities?

- 5.1 The Corporate Plan is aligned with The BIG Plan; there is synergy between the seven corporate plan priorities and The BIG Plan's eight outcomes.

6. What will it cost and how will it affect other services?

- 6.1 The LSB is accountable for The BIG Plan and there is a Strategic Partnership Board that is responsible for its delivery. The BIG Plan is being funded by partner organisations in Denbighshire (the public sector) within existing/core budgets and by smart commissioning.

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

- 7.1 An equality needs assessment was completed during the development of The BIG Plan Part I, and this has been cited nationally in the Welsh Local Government Association's (WLGA) "Equality and Integrated Planning | An Advice Note for Local Authorities in Wales".
- 7.2 The methodology used by partners for ongoing community needs assessment has been modified and significantly improved, integrating equality through consideration of the protected characteristics. A checklist to help partners with the new methodology has been drafted (with support from Denbighshire County Council's Corporate Equalities Officer, and the Welsh Local Government Association (WLGA)), and it is our intention to become an exemplar throughout Wales in this respect.

8. What consultations have been carried out?

- 8.1 Performance is reported to and managed by partners and partnership boards regularly.
- 8.2 BCUHB is currently managing an intensive consultation on NHS changes. These will impact on The BIG Plan, particularly in respect of joint working models, service configuration and locality-based healthcare.
- 8.3 The BIG Plan was developed after detailed and robust engagement and consultation.

9. Chief Finance Officer Statement

- 9.1 While there are no direct financial implications of this report, The BIG Plan is an important strategic document that underpins service delivery quality in a number of areas. Any problems with performance may have future implications for the Council's finances

10. What risks are there and is there anything we can do to reduce them?

- 10.1 Restructuring within partner agencies could jeopardise 'ownership' of actions in The BIG Plan, leading to a loss of momentum in terms of delivery and difficulties in obtaining performance reports.

11. Power to make the Decision

- 11.1 Articles 6.3.1 and 6.3.4 of the Council's Constitution.

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